



'DxS is a Personalised Medicine Company that meets the needs of the pharmaceutical industry for biomarkers and companion diagnostics to support the development and then sales of cancer therapies.'



# The Holy Trinity of Successful Molecular Diagnostic Companies

Content



Global Distribution



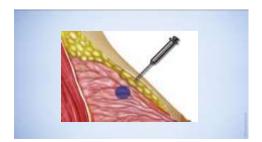
**Platform** 



## **QIAGEN Sample & Assay Technologies:**

Elucidating information from biological samples

Complex sample



Pure Analyte



Information



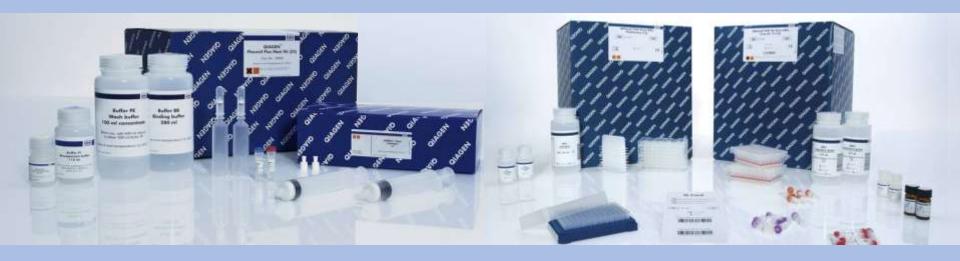


## **QIAGEN** products:

### **Sample & Assay Technologies on Automated Platforms**

### Sample Technologies

### **Assay Technologies**



**Fully Automated Platforms** 





### **QIAsymphony = Our Medium-throughput System...**



...can process up to 200 samples per day – very broad test menu available



### **QIAGEN's Global Footprint**





### **QIAGEN** at a Glance: A focused Market Leader





#### Revenues

- \$1'010 million
- Industry-leading growth
- 17% from products under 3 years old
- Molecular Sample & Assay Technologies
- Majority of sales in Molecular Diagnostics

#### Infrastructure and Innovation

■ Customers >400,000

■ Employees 3'500

R&D \$120 million

Presence Global

(1) All numbers projected



### The Age of Molecular Information

We have entered the age of molecular information.

To understand the molecular basis of life, the global research community invests more than **US\$ 120.000.000.000** a year.

Molecular information will improve our health, our lives, and our environment

- What makes humans different? And what is unique?
- Who will develop disease? And how do we prevent it?
- What is the difference between health and illness? And how do we diagnose it?
- What causes a cancer to develop? And how can we stop it?
- How can we feed the planet?
  And how do we make the world a safer place?
- Why don't medicines always work? And how can we develop better therapies?

We are just at the beginning: the molecular revolution has barely started!



## QIAGEN's 4 "P" Framework in MDx

	LABORATORY BASED TESTING			POINT OF NEED
	Prevention  Asymptomatic patients  Goal: Early detection	Profiling  Symptomatic patients  Goal: Confirm	Personalized Healthcare Pre-diagnosed patients Goal: Guide therapy	Rapid turnaround needed No laboratory reachable Goal: fast result, on spot
Assay Technologies	Narrow portfolio High volume/<\$20/assay	Broad portfolio High value, low volume	Growing portfolio High value, low volume	Emerging segment Instrument <\$2k, Assays: \$3-30
	Examples	Examples	Examples  KRAS  EGFR  BRAF  Pl3K  Pathogen Genotyping	Examples     careHPV     HAI     Influenza
Instruments	High throughput Continuous load	Random access Continuous load	Random access Continuous load	Portable test systems Rapid turn around < 2hrs
	QIAensemble	QIAsymphony	QIAsymphony	TBA
Assay Design	Fast, typically isothermal amplification or no amp	PCR Pyrosequencing	PCR Pyrosequencing	Isothermal amplification



## **Focusing on Personalized Healthcare**

	LABORATORY BASED TESTING			POINT OF NEED
	Prevention  Asymptomatic patients  Goal: Early detection	Profiling  Symptomatic patients  Goal: Confirm	Personalized Healthcare Pre-diagnosed patients Goal: Guide therapy	Rapid turnaround needed No laboratory reachable Goal: fast result, on spot
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Assay Technologies	Examples HPV Chlamydia/NG 5 additional assays in pipeline More to come	Examples CMV EBV HBV HIV HCV Influenza	Examples KRAS EGFR B-RAF PI3K Pathogen Genotyping	Examples careHPV HAI Influenza
Instruments	High throughput Continuous load	Random access Continuous load	Random access Continuous load	Portable test systems Rapid turn around < 2hrs
Assay Design	QIAensemble  Fast, typically isothermal amplification or no amp	QIAsymphony PCR Pyrosequencing	QIAsymphony PCR Pyrosequencing	TBA Isothermal amplification



## The problem: Drugs do not always work



Drug	Efficacy		
Anti-Depressants	62%	<del>↑</del>	
Asthma	60%	<b>†#####</b>	
Diabetes	57%	<b>†††††††</b>	
Arthritis	50%	<b>†††††††</b>	
Alzheimer	30%	<b>†††††††</b>	
Cancer	25%	<del>↑</del>	
		= Drug does not work	

Good drugs go to the wrong patients



### Personalized Healthcare



The use of a companion diagnostic to predict in advance which patients are most likely to benefit from a particular therapy



## Personalized Healthcare The 5 "P"s - Good All Round



Stakeholder	Benefit	
Pharma companies	Regulatory approval Competitive advantage Increase cost effectiveness of drug	
Physicians	Increased safety in treatment decisions Start directly with right treatment and Save valuable time	
Payers	Increase efficiency of therapies Save money in healthcare systems	
Patients	Best therapy available Avoid unnecessary side-effects	
Providers (Dx companies, labs)	New market opportunities	

But despite its obvious benefits this has been a challenging business environment



## Personalized Medicine in 2011 Three Major Drivers



#### Political - Effectiveness to Cost Effectiveness

- WW acceptance: Money spent on healthcare is finite
- Increased emphasis on health technology assessment (HTA)
   Aim: Increase cost effectiveness of treatments
- Pharmaceutical companies are responding
   Trend: Development of companion diagnostics (CDx)
   to increase cost effectiveness of drugs

#### Scientific - Therapies to Targeted Therapies

- Advancement in understanding of disease processes lead to target drugs, more closely to specific molecular targets
- Increasing demand for diagnostic tools to identify patients with specific disease sub-types, likely to respond to the therapy
- Increased sequencing power uncovers more potential biomarkers

### Regulatory - Passive to Active Regulation

- Regulatory Authorities realized benefits CDx can bring to patients
- Both EMEA and the FDA encouraging pharmaceutical companies to explore the use of CDx during drug development



### How does the PHC market work?



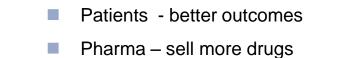












Market is influenced by other stakeholders

Providers – spend less money

Diagnostic Tests ordered by Doctors

- Clinical Utility
- Benefit to Patients

Diagnostic Tests are provided by Diagnostic Labs

- Major Reference Labs
- Smaller Hospital Labs
- Specialised Labs

Labs can also develop their own tests (LDTs)

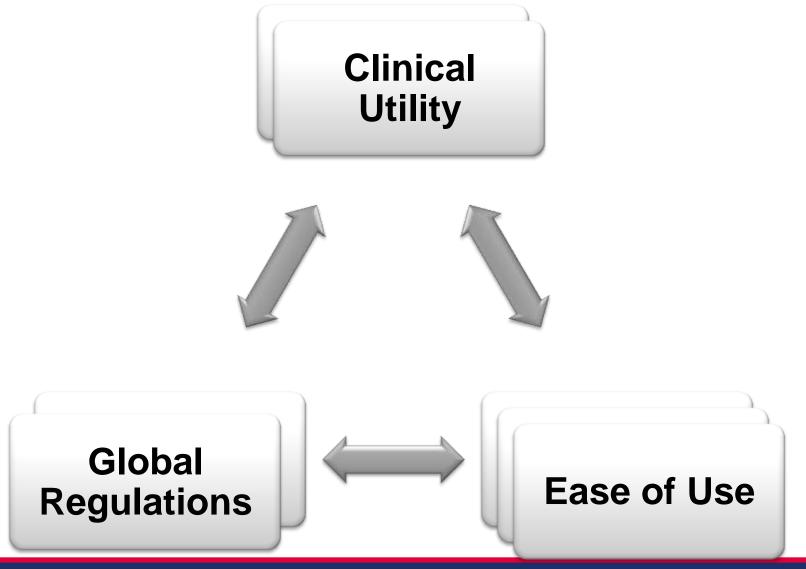
Diagnostic Products are supplied by Diagnostic Companies

- Small number of global players with complete systems
- Larger number of companies offering partial solutions



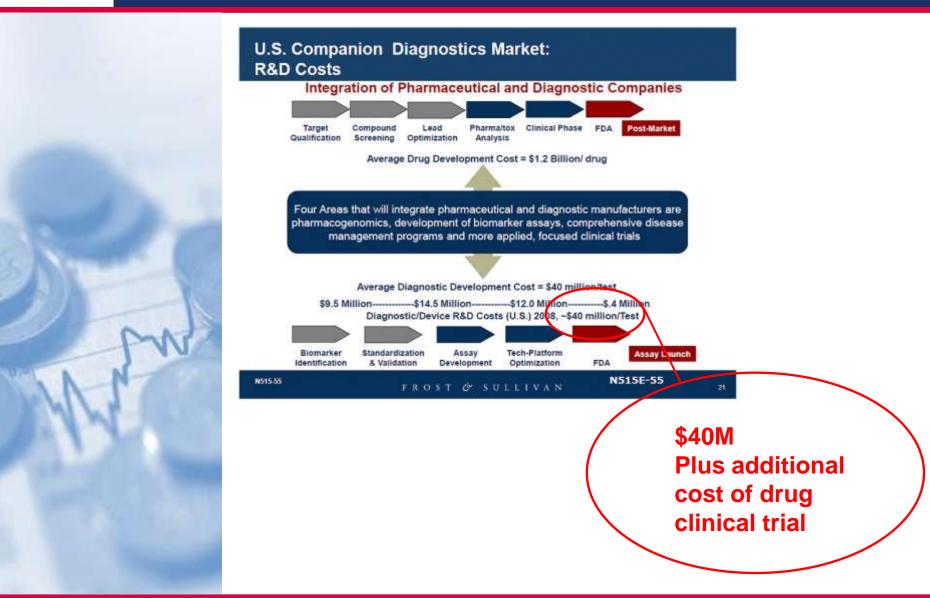


## 4 Critical Success Factors for translation of biomarker to Companion Diagnostics





### **Cost of Diagnostic Product Development**





## **Understanding the Market Segments Key to Commercial Success**



### Pharma wants to sell drugs

- Focus on meeting the needs of the Pharma industry
  - Custom develop companion diagnostic tests
  - Win regulatory approval
  - Distribute and sell products globally

#### Providers want to save money

- Focus efforts on meeting needs of national health services and pharmacy benefit managers
- Generate convincing pharmaco-economic data

#### Patients want better results

- Focus on reducing unnecessary drug usage or selecting best treatment
- Find way of selling benefits to patients and doctors
- Be prepared to invest in marketing



### Drug/Diagnostic Partnerships are driving the field forward



- Share the cost of CDx development
- Clinical utility issue solved
- Drug success guarantees market
- Unique content encourages platform uptake
- Co-marketing with Pharma and..
- QIAGEN has infrastructure
- QIAGEN has platforms, flanking menu and Sample & Assay Technologies needed



# Understanding the needs of Pharma – high speed and low risk



- Don't let the <u>development</u> of the diagnostic slow up drug development
- Don't let <u>regulatory</u> approval of the diagnostic slow up drug approval
- 3. Don't let the <u>availability</u> of the diagnostic limit uptake of the drug



### The CDx roadmap - 3 stages in the life of a CDx

Tools for Biomarker Selection

Development and Regulatory
Expertise

Platform and product distribution and marketing

**Identify Biomarkers** 

**Develop Approved CDx** 

**Sell CDx** 

Used by pharma on preclinical and clinical samples



Used by pharma on clinical trial patients



Used by diagnostic labs on samples of "real" patients



Drug development Phase I and II Drug development Phase II and III

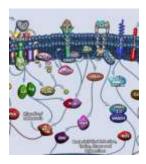
**Sell Drugs** 

**Rx pathway** 



### Stage I – Biomarker selection and CDx strategy

### **Identify Biomarkers**



Drug development
Phase I and II

- •Which biomarkers correlate with drug response?
- •Is there a business case for moving forward with a CDx?
- •If we were to progress to a CDx what would the biomarkers be?



### **Drivers of PHC within the pharmaceutical industry**

- Influence of the regulatory authorities
  - No approval without a CDx
- Increased cost-effectiveness
  - Makes reimbursement easier
- More competitive products
  - Doctors prefer drugs that work
- Increased chance of a successful pivotal trial
  - Use of a CDx may not always reduce cost but can increase likelihood of success
- Precedent
  - Several high profiles examples such as Amgen's Vectibix, Lilly's Erbitux and AstraZeneca's Iressa have shown the viability of the approach



### Stage II Co-development and approval of Rx and CDx

### **Develop Approved CDx**

Used by pharma on clinical trial patients

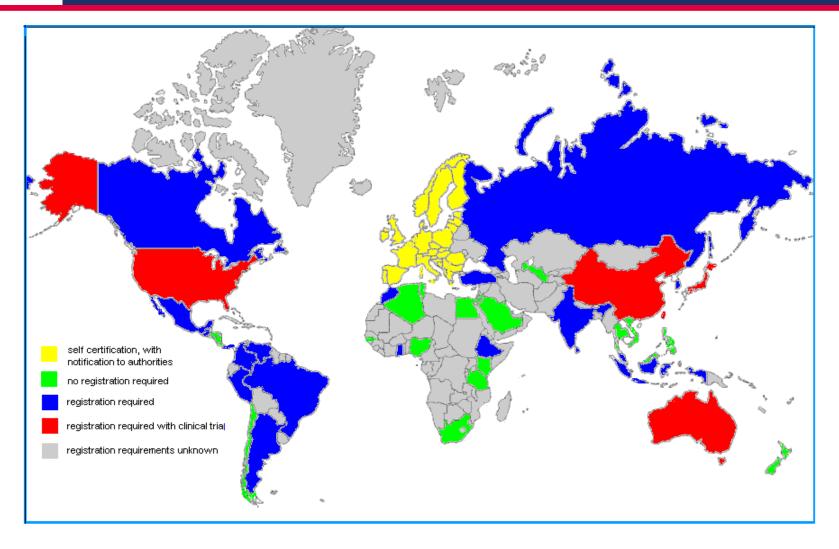


Drug development
Phase II and III

- Activities primarily driven by the requirement s of the regulatory agencies
- •Target markets for the Rx set the regulatory requirements for the CDx
- •Ideally the final version of the diagnostic will be available for the start of the phlll trial but if not there are bridging and design strategies available
- •The choice of platform and technology at this stage will have a big impact on future commercial success

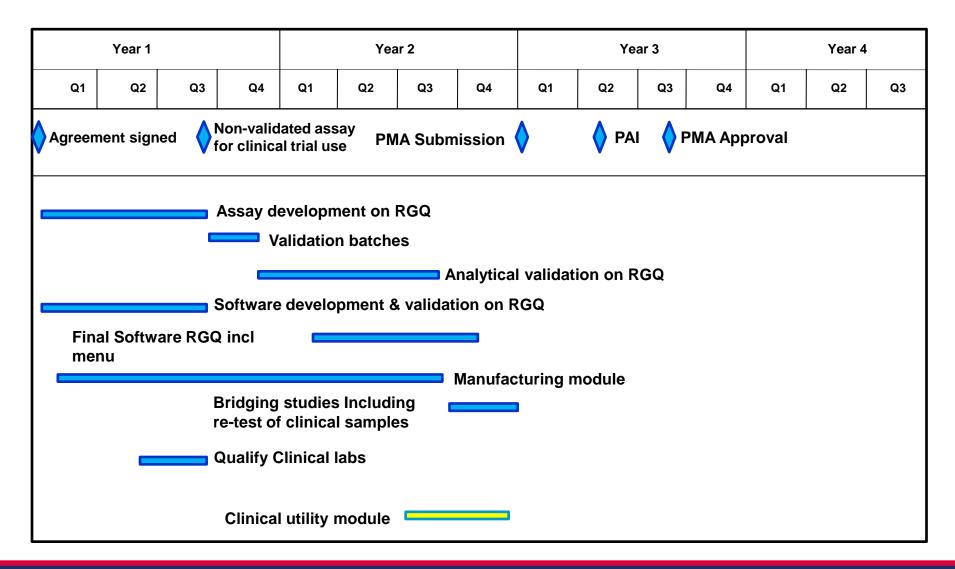


## Global In vitro diagnostic regulatory systems





### Companion Diagnostic – Generic Timescale





### Stage III – Co-marketing

#### Sell CDx

Used by diagnostic labs on samples of "real" patients



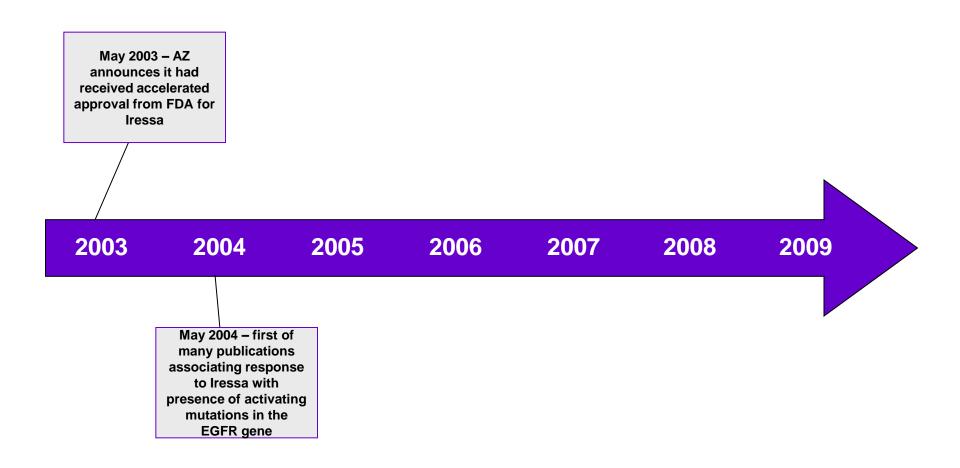
**Sell Drugs** 

- The CDx product must be readily adopted by the laboratories which will offer the test to the medical community
  - Reimbursement and Price
  - Regulatory status
  - Platform footprint
  - •IP
  - Workflow
- •The test must be seen to be valuable by the medical community
  - Clinical utility
  - Advocacy
  - Professional organisations





### Iressa time-line





# The NEW ENGLAND JOURNAL of MEDICINE

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### Activating Mutations in the Epidermal Growth Factor Receptor Underlying Responsiveness of Non–Small-Cell Lung Cancer to Gefitinib

Thomas J. Lynch, M.D., Daphne W. Bell, Ph.D., Raffaella Sordella, Ph.D., Sarada Gurubhagavatula, M.D., Ross A. Okimoto, B.S., Brian W. Brannigan, B.A., Patricia L. Harris, M.S., Sara M. Haserlat, B.A., Jeffrey G. Supko, Ph.D., Frank G. Haluska, M.D., Ph.D., David N. Louis, M.D., David C. Christiani, M.D., Jeff Settleman, Ph.D., and Daniel A. Haber, M.D., Ph.D.

## Sciencexpress

### Report

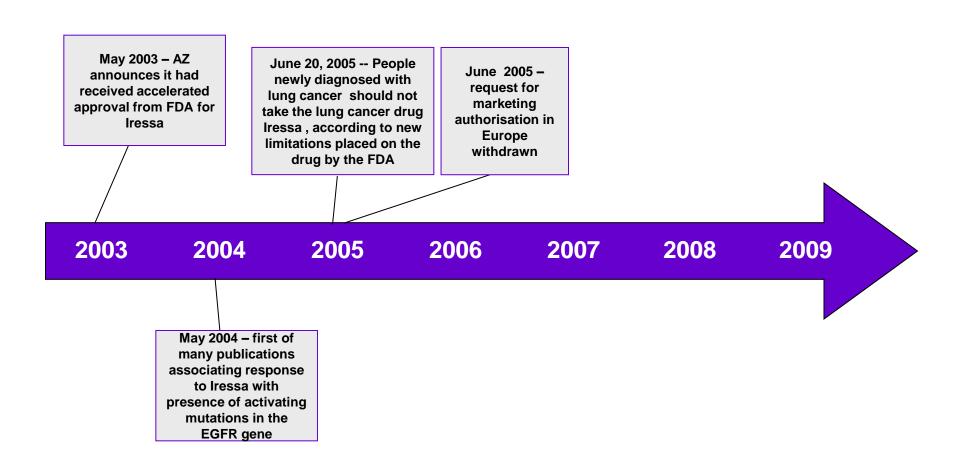
## EGFR Mutations in Lung Cancer: Correlation with Clinical Response to Gefitinib Therapy

J. Guillermo Paez, <sup>1,2\*</sup> Pasi A. Jänne, <sup>1,2\*</sup> Jeffrey C. Lee, <sup>1,3\*</sup> Sean Tracy, <sup>1</sup> Heidi Greulich, <sup>1,2</sup> Stacey Gabriel, <sup>4</sup> Paula Herman, <sup>1</sup> Frederic J. Kaye, <sup>5</sup> Neal Lindeman, <sup>6</sup> Titus J. Boggon, <sup>1,3</sup> Katsuhiko Naoki, <sup>1</sup> Hidefumi Sasaki, <sup>7</sup> Yoshitaka Fujii, <sup>7</sup> Michael J. Eck, <sup>1,3</sup> William R. Sellers, <sup>1,2,4†</sup> Bruce E. Johnson, <sup>1,2†</sup> Matthew Meyerson <sup>1,3,4†</sup>

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### **Iressa time-line**





#### **FDA ALERT [6/2005]**

FDA has approved new labeling for Iressa that states the medicine should be used only in cancer patients who have already taken the medicine and whose doctor believes it is helping them. New patients should not be given Iressa because in a large study Iressa did not make people live longer. There are other medicines for non-small cell lung cancer (NSCLC) that have shown an ability to make people live longer.

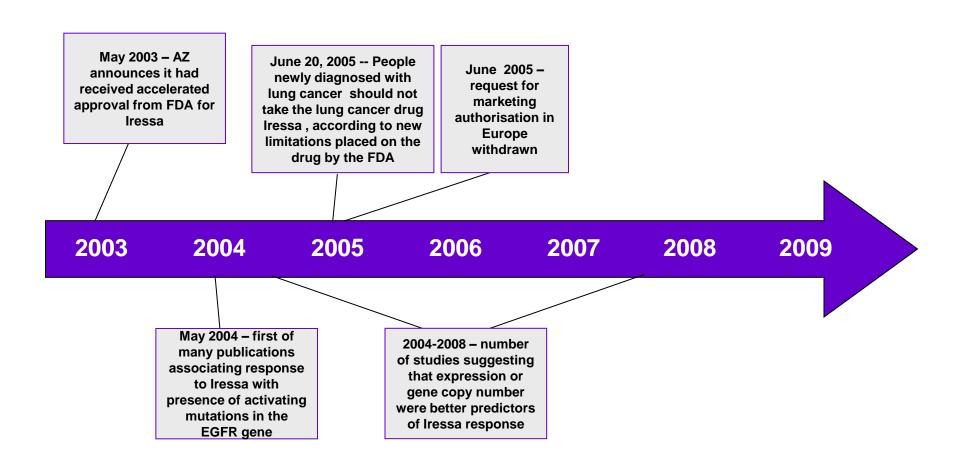
## GEFITINIB (IRESSA™) MARKETING AUTHORISATION APPLICATION WITHDRAWN IN EU

06/01/05

AstraZeneca today announced that it is withdrawing the European Marketing Authorisation Application (MAA) for IRESSA™ (gefitinib) in treating patients with non-small cell lung cancer (NSCLC) from the European Medicines Agency (EMEA



### Iressa time-line





### **IPASS** – good science is good business

### **IPASS Press Conference**

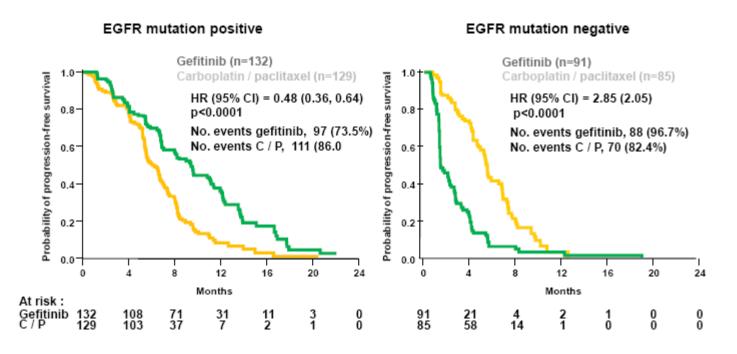
Professor Tony Mok, Chinese University of Hong Kong



Phase III, randomised, open-label, first-line study of gefitinib vs carboplatin / paclitaxel in clinically selected patients with advanced non-small cell lung cancer (IPASS)

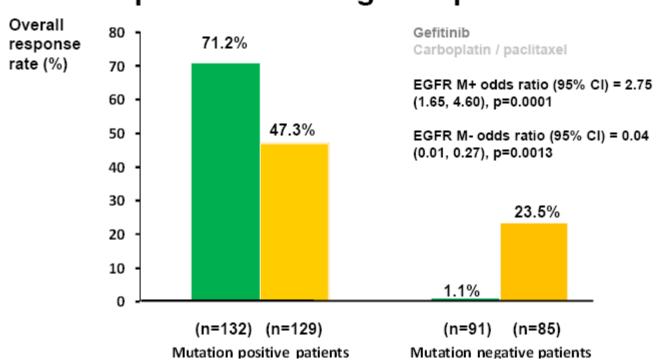


# Progression-free survival in EGFR mutation positive and negative patients



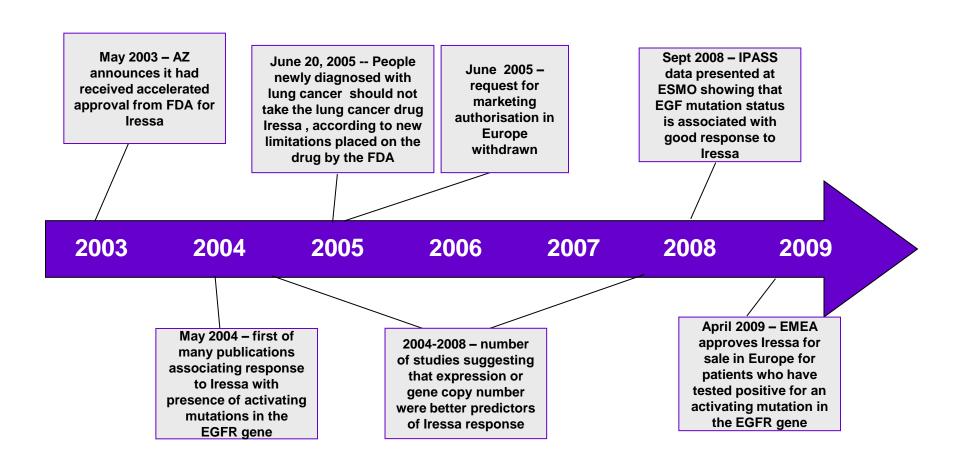


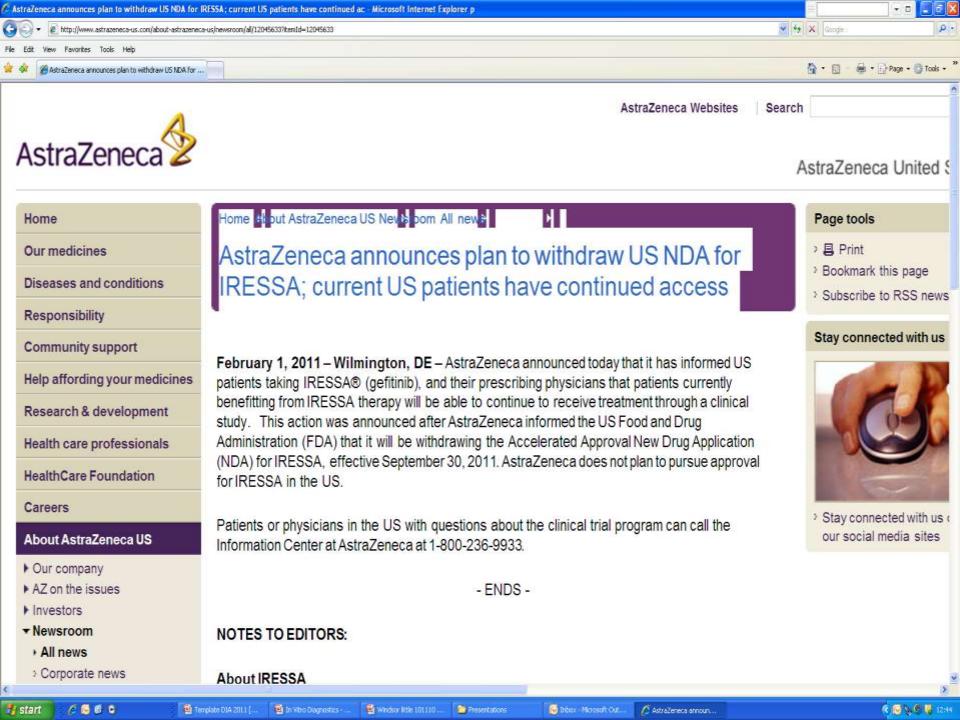
# Objective response rate in EGFR mutation positive and negative patients





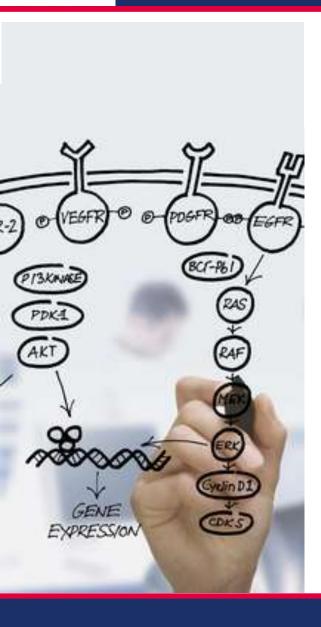
#### **Iressa time-line**







### What have we learnt from Iressa and EGFR



- Personalised healthcare becomes a reality when the pharmaceutical and diagnostic industries align
- Following on from pioneering initiatives like IPASS the Rx/Dx business model is now well established and there are many more examples in development
- The more pragmatic view of the European regulators compared to their American cousins appears to encourage innovation
- Data is essential don't make assumptions about clinical utility



# Why has it taken so long



### **Pharmaceutical Industry**

- Concerns about market size
- Complexity
- Conservatism

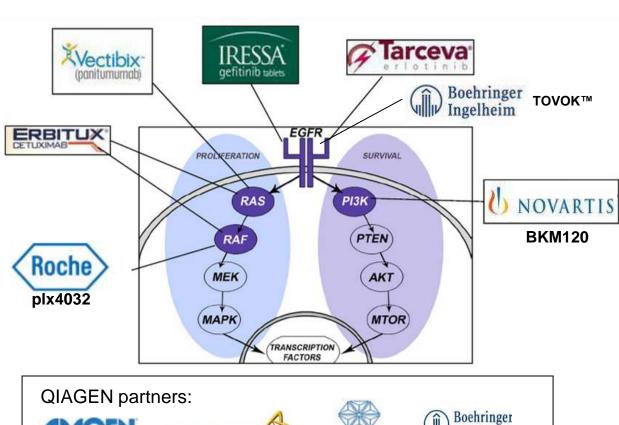
### **Diagnostics Industry**

- Cost
- Reward
- Access to Clinical Samples



# Therapies Addressing the EGFR pathway





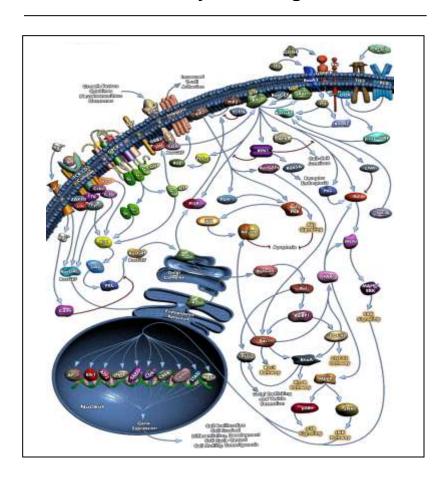


Source: QIAGEN EGFR = Epidermal Growth Factor Receptor



# Tumor Profiling in the Future

#### Pathway Knowledge



#### **Tumor Panel - Example DNA Analysis**

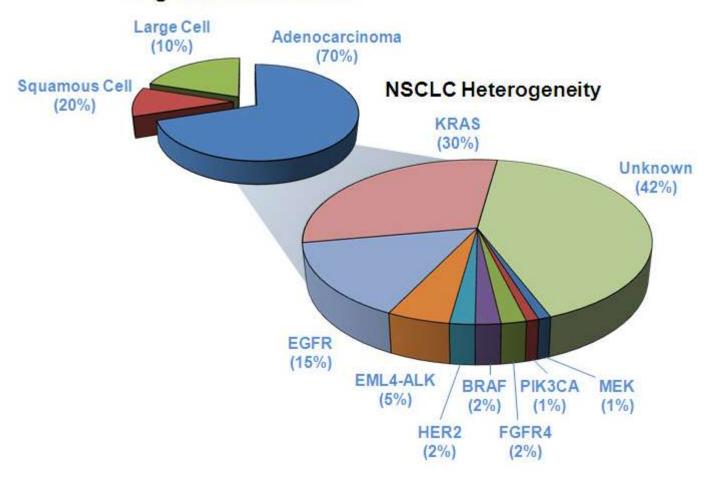
ABL	FGFR3	MAP2K2	PTEN	NRAS
BRAFT	FGFR4	MAP2K4	RETT	HRAS
FGFR1	FLT3	MET	SRC	AR
FGFR2	MAP2K1	PIK3CA	MCL1	ERBB3
AKT1	AKT2	AKT3	ERCC1	ERBB4
ESR1	EGFR	KRAS	RARAT	KIT
CEBPA	JAK2	NMP1	PDGFR	BRCA
MSH6	MYC	TP53	MCL1	MGMT1T
			armacokin	
CYP2D6	UGT1A1	ТМРТ	DPYD	CYP3A5
CYP2D6 CYP1B1	UGT1A1 ESR2	TMPT MTHFR	DPYD S0D2	CYP3A5 ERCC2
CYP2D6 CYP1B1 CYP2C19	UGT1A1 ESR2 FGGR3A	TMPT MTHFR NQ01	DPYD S0D2 SULT1A1	CYP3A5 ERCC2 MAN1B1
Markers CYP2D6 CYP1B1 CYP2C19 CYP2C8 CYP3A4	UGT1A1 ESR2	TMPT MTHFR	DPYD S0D2	CYP3A5 ERCC2

Additional Marker sets for Viral diseases, Gene Expression or miRNA required



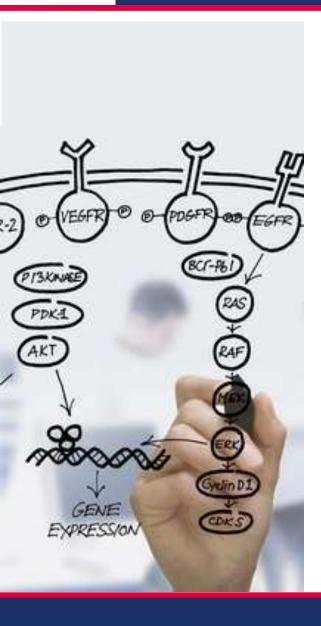
# **Genetic Variation in Lung Cancer**

#### Lung Adenocarcinomas





# The technical, clinical and regulatory challenges of increasing complexity



- Technical
  - How do we measure it
- Clinical
  - What does it mean
  - Evidence > Implication
- Regulatory
  - "The claim you prove is the claim you get"

Understanding how these issues will play out will be essential for platform companies as they develop new instruments for molecular diagnostics

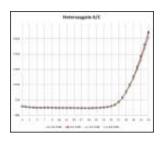


# Technical Requirements of Companion Diagnostic Systems

- 1. Measures an appropriate number of genetic variants
  - 1. BRAF -1
  - 2. KRAS 7
  - 3. EGFR -29
  - 4. Lung 50-100



- 2. Can deal with the challenge of sample variability
  - 1. Blood
  - 2. FFPE Biopsy
  - 3. Cytology



- 3. Is easy to use and reliable
  - 1. Throughputs
  - 2. Automation





### Clinical Utility and Regulatory Approval

- EGFR contains 29 mutations
- What level of clinical validation is appropriate?
  - Demonstration that the panel predicts response to Iressa
    - clinical population to screen to find 5 EG+pts is about 50
  - Demonstration that each individual mutation within the panel predicts response to Iressa
    - Clinical population to screen to find at least 5 of each of the 29 mutations in the panel is about 3000
- As the complexity of mutation and biomarker profiles increases this problem becomes more of a challenge – in the worst case it could impede the development of the very valuable field of personalised health care



# **PHC Summary**



- The personalised healthcare market is real, expanding and sustainable
- The opportunity is substantial but it requires a thorough understanding of the market and the customers to make a successful business
- Success requires consideration of
  - Content
  - Platform
  - Distribution





Thank you!



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